**UNDG Working Groups consolidated 2010 Work Plan**

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| **Working Group on RC System Issues** | | | | | |
| ***Issue*** | ***Priority*** | ***Deliverables / Output*** | ***Performance indicator*** | ***Time***  ***Frame*** | ***Lead Responsibility*** |
| RC System Policy | RC and UNCT policies strengthened | 1. Review of the newly implemented RC policy platform (RC JD, etc...) and further strengthening of the platform to ensure alignment of the inter-relationship of the RC system with: integrated mission / DSRSG mechanisms and systems, the HC system and the DO system. 2. Relevant recommendations and lessons learned emerging from the DaO pilot countries collected and integrated into relevant WG policy by the WG-RCSI. | Key policy documents updated as necessary  Policy platform adjusted, as necessary | Q4  Q4 | Chair WG-RCSI with all agencies  Chair WG-RCSI |
| RC/HC Talent Management | RC/HC candidate pool enlarged | 1. WG-RCSI to ensure and monitor the implementation of the relevant actions within the Talent Management Initiative action plan 2. RCAC to be re-contracted (which once tendered, may include a midterm review in lieu of the predictability study) | Achievement of the relevant targets  RCAC re-contracted | Q4  Q2 | UN-OHRM ( as Chair - Talent Management TF)  UNDP, DOCO, relevant members of the WG-RCSI |
| RC/UNCT Performance Appraisal | Strengthened mutual accountability through improved and integrated performance management | 1. Ensure full completion of all WG-RCSI relevant items in the Management and Accountability System Implementation Plan 2. Monitoring of the global rollout of the second generation of the One80 Competency Development Tool, including resolution of any emerging issues 3. Strengthening the support the RDTs provide to the RC System – with specific reference to Performance Appraisal | All actions complete.  One80 Tool global participation  Support provided to the RDT capacity assessment | Q3  Q4  Q4 | Chair WG-RCSI with all agencies  DOCO and RDTs  DOCO and all WG-RCSI members |
| RC/UNCT Training | RC and UNCT orientation and training | 1. RC/HC/DO training needs mapping undertaken and training strategy developed 2. Undertake next steps in the women’s leadership initiative 3. Ensure strengthened and improved RC/HC/DO knowledge management systems, including the finalization of the RC/HC/DO Handbook | Training strategy produced  Next steps meeting to be held in China  RC/HC/DO Handbook rolled out | Q3  Q2  Q3 | DOCO, OCHA, DSS  Chair WG-RCSI and DOCO  DOCO, OCHA, DSS |

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| **Working Group on Joint Funding, Financial and  Audit Issues** | | | | | | | | | | | |
| ***Issue*** | | ***Priority*** | | ***Deliverables*** | | ***Performance indicator*** | | ***Time***  ***frame*** | | ***Lead Responsibility*** | |
| Joint Funding | | Implementation of the actions relating to MDTFs in the Management & Accountability Framework required of JFAAI WG | | Linkages and division of responsibilities of JFFAI WG and FMOG for providing timely guidance countries specified | | Steering Committees and Administrative Agents receive required guidance at all stages of establishment or management of MDTFs | | Q1 | | TT on Joint Funding  Lead: UNAIDS | |
| Development of guidelines for AA reporting on the utilization of the AA fees | | Guidelines finalized and approved | | Q1 | |
| On-going support for establishing and managing MDTFs prepared and implemented | | Number of countries supported | | Q1-Q4 | |
| Periodic consultation and dialogue with donors on funding modalities – Multi-donor Trust Funds, etc | | Agreement with EC on Programme Support Cost for activities funded through the UN. | | Q1 | |
| Lessons learnt from establishing and managing MDTFs completed | | Report completed | | Q2-Q3 | |
| Guidance expanded to include the closure of MDTFs | | Guidance finalized and approved | | Q2-Q3 | |
| Financial Issues | | Financial issues from the DAO countries addressed | | The Guidance Note on Common Budgetary Framework finalized and shared with countries for implementation | | Countries receive necessary technical backstopping support for the implementation of the Guidance Note | | Q1-Q3 | | TT on Financial Issues    Lead: UNFPA | |
| Agreement on definition/identification and measurement of Transaction Costs reached; pilot countries supported through a HQs team comprising of representation to cover programmes, finance and country office business operations issues. | | Pilot countries are able to identify and measure Transaction Costs | | Q1 | |
| Facilitation of inter-agency agreements for greater harmonization in the area of finance | | Harmonized Financial Regulations and Rules finalized | | Harmonized Financial Regulations and Rules presented to ACABQ followed by the respective governing bodies | | Q4 | |
| An assessment of existing gaps in Financial Policies and Procedures undertaken; strategy for harmonization in these areas agreed | | Identified areas for harmonization and agreed follow-up actions | | Q2 | |

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| **Working Group on Country Office Business Operations** | | | | | |
| ***Issue*** | ***Priority*** | ***Deliverables / Output*** | ***Performance indicator*** | ***Time***  ***Frame*** | ***Lead Responsibility*** |
| **Integrated Approach to Programmes and Operations** | **Explore Kigali recommendation to ‘operationally’ DaO** | 1. **Expand on approach to common business operations**   Tasks:   1. UNDG - HLCM High level mission on bottlenecks in Business Practices 2. Draft Concept paper on ‘Operationally’ Delivering as One | 1. UNDG-HLCM mission completed and follow up actions presented to UNDG   *Baseline: 0*  *Year: 2009*  *Source: UNDOCO*  *Target: Presentation to UNDG for action*   1. Concept paper approved by UNDG and disseminated   *Baseline: 0*  *Year: 2009*  *Source: UNDOCO*  *Target: Presentation to UNDG* | Q1  Q2 | DOCO/UNDG/HLCM |
| **Country business operations – ICT, Common Services, Procurement, Human Resources, M&E** | 1. **Provide support to 2010 UNDAF Rollout Countries (45), all pilots (8) and EFW countries (9).**   Tasks:   1. Implementation of integrated programme and business operations approach in UNDAF Rollouts. 2. Training materials for common services revised and rolled out 3. Rollout guidance for procurement, ICT 4. Prepare Concept paper on the use of national systems in the context of procurement 5. Identify dedicated capacity to analyse human resource bottlenecks and make recommendations for their resolution. 6. Provide support for the development of guidance on harmonization of grades of staff levels doing the same work, in particular for teams or clusters at the country level, opening internal vacancies across agencies at the country level. 7. Provide support for the development of guidance on common performance appraisal system building on the experience of the One Communications Team in Viet Nam. 8. Develop Business Operations M&E Framework including accountability, reporting and ongoing support mechanism. 9. Pilot M&E Framework in volunteer countries. 10. Incorporate M&E guidance in Common Services Training materials. | 1. UNDAF Rollout workshops/trainings specifically mention the importance of adopting an integrated programme and operations approach   *Baseline: 0*  *Year: 2009*  *Source: UNSSC*  *Target: All trainings 2010*   * Common services trainings conducted through UNSSC   *Baseline:*  *Source: Common Services Survey*  *Year: 2009*  *Source: UNSSC*  *Target: 2-3 trainings*   * Procurement Guidelines rolled out according to plan and concept paper on national systems drafted   *Baseline: Procurement guidelines developed*  *Year: 2009*  *Source:Task Team on Common Services & Procurement*  *Target: Number determined by country indicated readiness based on task team survey, minimum 3 countries*   * ICT Technical Guidelines completed and Scale up Approach defined   *Baseline: ICT technical Guidelines approved*  *Year: 2010*  Source: Task Team on ICT  Target: *Number determined by country indicated readiness based on task team survey, minimum 3 countries*   * In coordination with the HLCM HR Network, provide support for the development of guidance on harmonization of grades of staff levels doing the same work, in particular for teams or clusters at the country level, opening internal vacancies across agencies at the country level and a common performance appraisal system building on the experience of the One Communications Team in Viet Nam.   Baseline: 0  Year: 2009  Source: UNDOCO/HLCM  Target: Staff member hired, guidance developed and approved   * M&E Framework completed and tested and Common Services Training module on M&E developed   Baseline: 0  Year: 2009  Source: UNDOCO  Target: M&E Framework tested in 3 countries | Q2-4  Q2-Q4  Q1-Q4  Q2  Q1-4  Q1-4 | DOCO, UNSSC, Task Teams for Procurement, ICT and HR |
| **Public Private Partnerships & Legal Bottlenecks** | 1. **Develop guidelines on Public Private Partnerships for the development of Common Premises and Facilitate faster legal processing of MoUs and inter-agency agreements around common premises and services** 2. Collaborate with Finance, Legal and Procurement representatives from Agencies in developing alternative funding modalities i.e. PPP, DBOT 3. Legal issues around bottlenecks and agreements for common premises raised to AG | * Guidelines developed on Public Private Partnerships with documented country examples   *Baseline: TTCP Finance and Funding Paper*  *Year: 2009*  *Source: Joint Effort*  *Target: Ongoing*   * Legal issues around bottlenecks and agreements for common premises raised to AG   *Baseline: 0*  *Year: 2009*  *Source: UNDG Advisory Group*  *Target: Issues Raised and Feedback Received from AG* | Q1-2  Q1 | Task Team on Common Premises (TTCP); Working Group on Joint Funding, Financial & Audit Issues; Agency Procurement and Legal Representatives. |
| **Common Premises** | 1. **Provide guidance and support to country offices establishing Common Premises**   Tasks:   1. Ongoing support to UNCTs for Common Premises maintenance and start up. 2. Revise ToR of Common Premises Task Team in light of country support needs. 3. Expand capacity of common premises Task Team by inviting additional UNDG agencies. 4. Expand participation of TTCP meetings to include other UNDG agencies on a quarterly basis. 5. Promote the ‘Greening as One’ initiative as it pertains to UN facilities. 6. Provide additional support to address financial issues as they related to Common Premises. | * Mechanism for systematized and timely country support to countries developed   *Baseline: Ongoing*  *Year: 2009*  *Source: Task Team on Common Premises*  *Target: Ongoing*   * Minimum performance specifications related to facilities management developed   *Baseline: 0*  *Year: 2009*  *Source: Task Team on Common Premises*  *Target: Guidance Developed*   * Global Minimum performance standards for UN Buildings identified   *Baseline: 0*  *Year: 2009*  *Source: Task Team on Common Premises*  *Target: Guidance Developed*   * Common Premises Task Team participation expanded and ToR revised:   *Baseline: 4 members (Excomm agencies)*  *Year: 2009*  *Source: Task Team on Common Premises*  *Target: Expanded participation in 2010*  Evidence of UNDG Members and UN Agencies championing the ‘Greening as One’ initiative.  *Baseline: Guidance Note*  *Year: 2009*  *Source: UNEP/Task Team on Common Premises*  *Target: Evidence*   * Participate in the revision of the training materials for the common premises element of workshops conducted in support of common services for UNDAF rollout countries and where appropriate participate and conduct in workshops.   *Baseline: 0*  *Year: 2009*  *Source: Task Team on Common Premises*   * *Target: Revised Common premises training Materials and Workshop Involvement* | Q1-4  Q4  Q4    Q2  ongoing  Q1-Q4 | Task Team on Common Premises (TTCP)  UNEP/TTCP  UNDOCO/UNSCC/TTCP |
| **Financial & Audit Issues** | 1. **Facilitate HACT implementation by Funds, Programmes and Specialised Agencies**   Tasks:   1. Follow up and monitoring of implementation of HACT compliance criteria by UN Agencies. 2. HACT Advisory Committee | * Reporting and monitoring on Number of fully HACT Compliant countries:   *Baseline:17*  *Year: 2009*  *Source: HACT Advisory Group*  *Target: Bi-Annual reporting*   * Support to specialized agencies implementing HACT   *Baseline:2*  *Year: 2009*  *Source: HACT Advisory Group*  *Target: TBD*   * HACT lessons learnt report finalized and disseminated   *Baseline:2*  *Year: 2009*  *Source: HACT Advisory Group*  *Target: Lessons Learned Conducted, report finalized and distributed* | Q1  Q1-4  Q4 | HACT Advisory Committee  Lead: UNFPA |
| **UNDG Toolkit** | 1. **Support to UNCTs through the UNDG Toolkit.**   Tasks:   1. Ensure that the integrated approach illustrated in the toolkit is widely communicated and promoted with HQs and UNCTs. 2. Ensure updating and alignment of UNDG Toolkit with new guidance and training materials. 3. Manage and monitor crossover with CPN and UNDG website | * Each work stream of UNDG Toolkit reviewed and maintained by substantive agency focal points   *Baseline: Toolkit developed*  *Year: 2008*  *Source: UNDG Toolkit Reference Group*  *Target: Toolkit Monitored and updated*   * Web platform and database for UNDG Toolkit changed to allow for updating, updated Toolkit Launched.   *Baseline: Consultant Hired*  *Year: 2009*  *Source: UNDOCO*  *Target: New technical platform in place*   * Long-term management and support (technical and editorial) for the UNDG Toolkit agreed   *Baseline: 0*  *Year: 2009*  *Source: UNDG Toolkit Reference Group*  *Target: TOR and Support Plan Developed and implemented*   * UNDG Toolkit aligned with new guidance and training materials as developed   *Baseline: 0*  *Year: 2009*  *Source: UNDG Toolkit Reference Group*  *Target: Ongoing* | Q2  Q1-2  Q1-2  Q1-4 | UNDG Toolkit Reference Group  co-chairs: UNDP/UNEP/  DOCO |
| **Building and Strengthening Partnerships** | 1. **Maintain and Strengthen cooperation with other parts of the CEB and UNDG architecture**   Tasks:   1. Maintain and Strengthen cooperation with the HLCM 2. Explore other opportunities for collaboration | * Number of joint activities, including missions, with HLCM   Baseline: 2  Year: 2009  Source: UNDG/HLCM  Target: Ongoing   * Identification of key and relevant partnerships   Baseline: Ongoing  Year: 2009  Source: UNDG/HLCM  Target: Finance Task Team working closely with Task Team on Common Premises to address financial issues; Task Team on Common services and Procurement works closely with the HLCM/PN on procurement guidance rollout and national systems concept paper and coordination with HLCM HR network on country based HR issues | Q1-4 | COBO WG |

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| **Working Group on Programming Issues** | | | | | |
| ***Issue*** | ***Priority*** | ***Deliverables / Output*** | ***Performance indicator*** | ***Time***  ***Frame*** | ***Lead Responsibility*** |
| System-wide programme coherence and operational effectiveness | Strengthen UNCT capacity for quality programming | 1. **Progress and good practices related to common country programming assessed (2010 UNDAF and DaO) and quality of results enhanced.**   Tasks:   1. Review implementation of: |  |  |  |
|  |  | * 1. Implementation Plan for 2010 UNDAF roll out | # of benchmarks met in the plan | Q1-Q4 | WGPI |
|  |  | * 1. UNDG Action Plan on Aid Effectiveness | # of benchmarks met in the plan | Q1-Q4 | WGPI |
|  |  | * 1. Gender scorecard | # of UNCTs using the scorecard | Q2 | UNIFEM |
|  |  | 1. Strengthen training materials and update existing guidance notes: |  |  |  |
|  |  | * 1. Finalize framework for training on the 5 programming principles | Training methodology integrated in 2010 training plan of UNSSC | Q1 | OHCHR, ILO |
|  |  | * 1. Roll out environmental sustainability and climate change guidance notes | ToT conducted; Roster available for UNCTs to utilize | Q2 | UNEP, UNDP |
|  |  | * 1. Update RBM training based on UNDG Handbook | ToT conducted; Roster available for UNCTs to utilize | Q2 | UNFPA, UNICEF |
|  |  | * 1. Simplify RC Annual Report guidelines (with RC Issues Group) | New online format launched in 2010 | Q4 | DOCO |
|  |  | 1. Strengthen the QSA mechanism | Better quality UNDAFs in 2010 according to established criteria | Q1 | DOCO, RDT |
|  |  | 1. Facilitate UNDG engagement in global aid effectiveness discourse | # UNCTs participate in 2011 Survey  UNDG well position in next HLF and related preparatory events | Q1-Q4 | UNDP |
|  | Strengthen the linkages between normative work and operational activities to support UNCT application. | 1. **Guidance notes and positions papers prepared and disseminated to UNCTs on emerging priority areas of UNDG operational activities.**   Tasks:   1. Develop guidance notes and tools in the following areas: |  |  |  |
|  |  | * 1. Mainstreaming food security (based on Comprehensive Framework for Action) in common country programming | Guidance finalized | Q3 | FAO, WFP, ILO |
|  |  | * 1. Persons with Disabilities (near final) | Guidance finalized | Q2 | ILO, DESA, OHCHR |
|  |  | * 1. Green economy   2. South-South and Triangular Cooperation | Guidance finalized  Guidance finalized | Q3  Q4 | UNEP, UNDP  ILO,UNDP |
|  |  | 1. Develop UNDG position papers on: |  |  |  |
|  |  | * 1. Middle Income Countries | Paper finalized | Q3 | DESA |
|  |  | * 1. Sustainable Development | Paper finalized | Q2 | DESA |
|  |  | 1. Develop set of common indicators for tracking progress on UNDAF results (including at minimum indicators on sustainability of capacity development, aid effectiveness, and gender) | UNDG indicators handbook completed | Q2 | TBC |
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| **UNDG/ ECHA Working Group on Transition** | | | | | |
| **Source** | **Result (output/TCPR Target)** | **Activity** | **Performance indicator** | **Modus Operandi** | **Comments/Status** |
| **TCPR Direction III.D-1**  Paras. 67, 70, 72, 78 and 81 | 1. **United Nations RCs/ HCs provided with appropriate and timely support on a predictable and sustainable basis** | **1.1** CCA/UNDAF process and transitional strategies for use in transition settings rolled out in the course of the year, aiming at making these processes more responsive to transition setting needs  **Timeframe: Q1-4’ 10** | Support provided to 100 % of all crisis and post crisis RCs/HCs | Task Team I: Guidance and Tools (WFP, FAO, WHO, UNHCR, UNDP, UNICEF, UN-Habitat, ILO, DOCO, OCHA, CWGER)  In cooperation with the UNDG Working Group on programming issues  **Lead:** | . |
| **TCPR Direction III.D-1**  Para. 71 | **1.2** Review support required for UN teams in transition contexts embarking on Delivering as ONE initiatives.  **Timeframe: Q4’10** |  | In cooperation with other relevant UNDG working groups  **Lead:** |  |
| **TCPR Direction III.D-1**  Para 74, 76, 7  **SG’s PC decision No.2008/25 on Delivering on Recovery and Peace Dividends** | **1.3** Work on implementation of RC Capacity Gap paper   1. Standardized and agreed TORs for RC support staff, including Strategic Planners and Early Recovery Advisors 2. Develop simplified mechanisms and SOPs for deployments of Strategic Planners and ER Advisors in consultation with CWGER, and harmonization of rosters for RC functions 3. Ensure coherence on training, tools and guidance   **Timeframe: Q1-Q4 ’10** | Strengthened support to RC Offices in all crisis and post crisis countries as outlined in RC Capacity Gap Paper.  Status of synergies established and harmonized deployments realized.  Harmonised training programmes established. | (In cooperation with CWGER)  Training and deployment efforts harmonized with Framework Team deployment of PDAs  Linked to PBSO-led working group on Roster issues (a subset of the wider review of international civilian capacities).  **Lead: DOCO and UNDP** |  |
| **SG’s Report on Peace Building**  **Annex A para 12**  **(1.c)** | **1.4** Input into the implementation of the SG’s report on peace building of establishing ‘rapidly deployable unified teams of experts’  **Time frame: Q4’10** | Consolidated inputs provided to PBSO and other partners. | **Lead:** |  |
| **SG’s PC decision No.2008/25 on Delivering on Recovery and Peace Dividends** | **1.5 Provide guidance in the form of a decision tree to UNCTs on how to coordinate different planning processes, towards seamless transition from humanitarian to recovery phase (in response to paragraph 3 of PC decision of 2008/25 (Strategy gap**)  **Timeframe: Q1 ’10**  **PRIORITY** | Completed Guidance for UNCTs | Task Team I: Guidance and Tools (WFP, FAO, WHO, UNHCR, UNICEF, UN-Habitat, ILO, DOCO, OCHA, CWGER)  (In cooperation with CWGER)  This activity is linked to the follow up to the SG report on peacebuilding and development of tools under the PCNA project  **Lead: DOCO and OCHA** |  |
| **SG’s Report on Peace Building**  **(Annex A – Para 15 - 2a)** | **1.6** Coordinate input into the working group to be established under the Peacebuilding Contact Group (PCG) which will define an approach to develop an *early strategy and action plan* and in non-mission settings, building on existing toolkits and mechanisms.  **Timeframe: Q4’10** | Consolidated inputs provided | Task Team I: Guidance and Tools (WFP, FAO, WHO, UNHCR, UNDP, UNICEF, UN-Habitat, ILO, DOCO, OCHA, CWGER)  Inputs consolidated by DOCO and OCHA through TT1.  **Lead:** |  |
| **TCPR Direction III.D-1**  Para.73 | 1. **PCNA and PDNA toolkits, including capacity assessment being fully utilized as common instruments of the United Nations system, including the World Bank, in working with national and other partners** | **2.1** Provide input into the development of additional tools for the PCNA toolkit, including early recovery  **Timeframe: Q2 ’10** | Tool kit available and user friendly | Under the guidance of the PCNA advisory group  (In cooperation with CWGER)  The work on the PDNA toolkit in all countries affected by natural hazards, is taken forward through the CWGER  **Lead: DOCO (UNDP for early recovery guidance of the PCNA)** |  |
| **TCPR Direction III.D-1**  Para.73 | **2.2** Engagement by WGT members in PCNA trainings and deployment commitments  **Timeframe: Q2 ’10** | Staff trained and prepared for deployment | **Lead: DOCO** |  |
| **TCPR Direction III.D-1**  Paras.69, 73 | 1. **PDNA methodology rolled out and supported in all affected countries** | **3.1** Synergies ensured between PCNA and PDNA processes  **Timeframe: Q2’10** | Use of PDNA methodology in all affected countries | The CWGER has the lead in the development of the PDNA methodology.  UNDP’s and DOCO’s focal points on PDNA and PCNA will report back to UNDG/ECHA WGT on progress.  (In cooperation with CWGER)  **Lead: UNDP and DOCO** |  |
| **TCPR Direction III.D-2**  Para. 71 | 1. **Improved coordination of support provided by different bodies to UNCTs** | **4.1** Continue to coordinate representation and engagement of UNDG-ECHA WGT members in UN inter-agency and inter-departmental discussions, e.g. IMMP, IMTFs/ITFs as needed  **Timeframe: Q1-4’10** | Status of coordination of support provided by different bodies to UNCTs | **Lead: DOCO and OCHA** |  |
| **TCPR Direction III.D-2**  Para 71 | **4.2** Enhanced cooperation with Framework Team to enable strengthened support to countries on conflict prevention and conflict mitigation, particularly in the context of UNDAF roll out.  **Timeframe: Q1-4’ 10** | Status of synergies established | To be undertaken by DOCO, in cooperation with the Framework Team secretariat and the Expert Reference Group, reporting on results to the WGT  **Lead:** |  |
| **TCPR Direction III.D-2**  Para. 71 | **4.3** Enhanced engagement with the IASC cluster discussions, with regards to successor arrangements to the cluster approach  **Timeframe: Q1 ‘10** | IASC guidance is coherent with recovery coordination modalities and architecture. | (In cooperation with CWGER)  **Lead: OCHA** |  |
| **TCPR Direction III.D-2**  Para. 71 | * 1. Consolidated UNDG inputs to the Policy Committee on transition issues/ transition countries  1. ensure flow of information and consolidation of comments when a Secretariat body is in charge of preparing the submission 2. assist on disseminating information when a member of UNDG is in charge of preparing the submission 3. channel proposals for the agenda to the Policy Committee Secretariat 4. organize training for focal points on Policy Committee procedures   **Timeframe: Q1-4 ‘10** |  | **Lead : DOCO** |  |
| **TCPR Direction III.D-2**  Para. 73 | 1. **Implementation of UN –WB partnership in 2010** | **5.1 Implementation of the UN/WB partnership note and UNDG-WB fiduciary agreement, including through the activities of the trust fund funded by the Swiss government and managed by the WB, focusing on promoting familiarity and dissemination of the institutional agreements and their implementation for post-crisis settings, as well as establishing the high level HQ based country specific mechanisms and advance the discussion on predictable support in priority thematic areas as per the SG report on peacebuilding.**  **Timeframe: Q1’10**  **PRIORITY** | Status of agreements with the World Bank and EC | Linked to work undertaken in the context of the SG’s report on peacebuilding  **Lead : DOCO (in close coordination with UNDP)** |  |
| **5.2 Implementation of the UNDG-WB operational annex and development of an operational protocol and training, towards fostering familiarity with these agreements at country level and institutionalize arrangements for better cooperation**  **Timeframe: Q4’ 10**  **PRIORITY** | Roll out of operational protocol and provision of training | Work implemented by DOCO, in cooperation with the WB and the CWGER, in consultation with the WGT  **Lead : DOCO** |  |
| **TCPR Direction III.D-2**  Para. 75  **SG’s Report on Peace Building** (para 78) | 1. **MDTFs and transitional appeals made more timely, and the establishment and use of pooled funding mechanisms encouraged** | **6.1** Advocate for the more efficient use of pooled funding mechanisms to support recovery and peacebuilding, identifying ways of making the funding flows smoother and more efficient, in cooperation with the relevant partners and related processes.  **Timeframe: Q1-4’10** |  | The possibility of activating Task Team on Financing for transition is being discussed among members.  Linked to work undertaken by the UNDG WG on Joint Funding, Financial & Audit Issues  (In cooperation with CWGER)  **Lead :** |  |
| **TCPR Direction III.D-3**  Para. 82, 83  **SG’s Report on Peace Building**  (para 74 & 77)  Annex 6 a /b | 1. **Awareness of donor countries on the need for increased and timely fund-raising** | **7.1** **Coordinate UN input to the OECD-DAC INCAF process, as well as identify gaps and cooperation with other fora for discussion of financing issues for transition settings (both financing mechanisms and financing sources)**  **Timeframe: Q1-Q4 10**  **PRIORITY** |  | The possibility of activating Task Team on Financing for transition is being discussed among members.  (In cooperation with CWGER)  **Lead : UNDP** |  |
| **Direction III.A-5**  Para. 44 | 1. **UNDG to review how United Nations system can better support implementation of measures to improve aid effectiveness** | **8.1** Provide input on aid effectiveness issues in transition situations to the UNDG work stream on aid effectiveness (as part of the preparation for the high level forum on aid effectiveness in Seoul 2011)  [This output is part of TCPR Section III: ‘Contribution of the United Nations operational activities to national capacity development and development effectiveness’.]  **Timeframe: Q4’10** |  | The possibility of activating Task Team on Financing for transition is being discussed among members.  This work be undertaken in cooperation with the former UNDG WGPI on aid effectiveness task team  Linked to the OECD-DAC INCAF process and the International Dialogue on peacebuilding and statebuilding, as well as OECD working party on aid effectiveness  **Lead : UNDP** |  |
| **TCPR**  **Direction III.D-4**   Para. 77 | 1. **United Nations system in transition countries have a common database and information system accessible to host countries** | **9.1** **Establish common procedures for data collection and information management in transitions, building on humanitarian tools**  **PRIORITY**   1. conduct mapping exercise of existing information/data management tools and systems at country level (i.e. HIC, DevInfo, DAD, TRIAMS) and global level (CWGER, benchmarking initiative) 2. conduct a series of case studies on information management in transitions including possible changing data ownership. Identify lessons learned and best practices. 3. develop a UNCT guidance note on information management tools and their application during crisis and post-crisis transition.   **Timeframe: Q4’ 10** |  | Task Team 2: Information and Data Systems (UNCEF, WFP, WHO, UNOSAT, UNDP, OCHA, CWGER, DOCO)  (In cooperation with CWGER)  **Lead :** |  |
| **SG’s Report on Peace Building**  Annex A para 17  3 a ii | 1. **Strengthen UN expertise and capacity to deliver on reintegration of returnees** | **10.1** Provide inputs to the development of a UN response strategy to ensure effective reintegration of returnees  **Timeframe: Q4’10** |  | **Lead: UNHCR, OCHA and UNDP**  (In cooperation with CWGER) |  |
| **SG’s Report on Peace Building**  Para 60 | 1. **Strengthen UN expertise and civilian capacity to include natural resource management and environmental concerns in post-conflict responses and peacebuilding plans** | **11.1** Strengthen UN capacity to prevent and mitigate natural resource related conflicts by developing guidance notes and training programmes for UN country teams on addressing conflicts over natural resources. | Four guidance notes and training modules issued on wealth sharing, land tenure, environmental degradation and capacity building | Possibility of setting up a task team on natural resource management (to initially include UNEP, UNDP, PBSO, HABITAT, DESA and DPA)  **Lead: Co-chaired by UNEP and UNDP or PBSO**  Work in progress under EC funded project between UNEP, UNDP, PBSO, DPA, HABITAT and DESA. |  |
| **11.2** Development of a Conflict analysis framework on natural resources and the environment to be used as a tool within IMPPs and PCNAs to determine risks and opportunities in the area of natural resources | Use of CAF in pilot countries | Possibility of setting up a task team on natural resource management  **Lead: UNEP in consultation with UNDP, PBSO, DPA, DESA, Habitat** |  |
| **11. 3** Research programme and launch of flagship book of 130 case studies on best practice in managing natural resources for peacebuilding. |  | Possibility of setting up a task team on natural resource management  **Lead: UNEP with contributions from UNDP, DFS, Habitat, DPA, PBSO** |  |